



## Company Announcement

Date of Announcement: 29<sup>th</sup> May 2019

Reference: MRF 51

The following is a company announcement issued by Mariner Finance p.l.c. pursuant to Listing Rule 5.16.21 of the Malta Financial Services Authority Listing Rules.

### Quote

The Board of Directors of Mariner Finance p.l.c. wishes to inform the general public that the updated Financial Analysis Summary of the Company have been approved.

A copy of the signed Financial Analysis Summary is attached herewith and is also available for viewing on the Company's website [www.mfplc.com.mt](http://www.mfplc.com.mt).

### UNQUOTE

A handwritten signature in blue ink, appearing to read "K. Saliba", is positioned above the name and title of the signatory.

Kevin Saliba  
Company Secretary

29<sup>th</sup> May 2019

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# Financial Analysis Summary

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24 May 2019

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Issuer

**Mariner Finance p.l.c.**  
(C31514)

The Directors  
Mariner Finance p.l.c.  
44, Main Street  
St. Julian's STJ 1018

24 May 2019

Dear Sirs

**Mariner Finance p.l.c. Financial Analysis Summary**

In accordance with your instructions, and in line with the requirements of the Listing Authority Policies, we have compiled the 2018 Financial Analysis Summary ("**Analysis**") set out on the following pages and which is being forwarded to you together with this letter.

The purpose of the financial analysis is that of summarising key financial data appertaining to Mariner Finance p.l.c. (the "**Group**" or the "**Company**"). The data is derived from various sources or is based on our own computations as follows:

- (a) Historical financial data for the three years ended 31 December 2016 to 31 December 2018 has been extracted from the audited financial statements of the Issuer for the three years in question.
- (b) The forecast data for the year ending 31 December 2019 has been provided by management.
- (c) Our commentary on the results of the Group and on its financial position is based on the explanations provided by management.
- (d) The ratios quoted in the Financial Analysis Summary have been computed by us applying the definitions set out in Part 4 of the Analysis.
- (e) Relevant financial data in respect of the companies included in Part 3 has been extracted from public sources such as websites of the companies concerned, financial statements filed with the Registrar of Companies or websites providing financial data.

The Analysis is meant to assist investors in the Company's securities and potential investors by summarising the more important financial data of the Group. The Analysis does not contain all data that is relevant to investors or potential investors. The Analysis does not constitute an endorsement by our firm of any securities of the Company and should not be interpreted as a recommendation to invest in any of the Company's securities. We shall not accept any liability for any loss or damage arising out of the use of the Analysis. As with all investments, potential investors are encouraged to seek professional advice before investing in the Company's securities.

Yours faithfully,



**Evan Mohnani**

Head – Corporate Finance

**CHARTS** - a division of MeDirect Bank (Malta) plc  
The Centre, Tigné Point, Sliema TPO 0001 - Tel: 2557 4400

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## PART 1 – INFORMATION ABOUT THE COMPANY

### 1. KEY ACTIVITIES

The principal activity of the Mariner Finance p.l.c. (the “**Company**” or the “**Group**”) is to act as an investment company within the Group and to engage in the investment, development and operation of sea terminals, namely in Riga, Latvia. The Group is also involved in property development.

### 2. DIRECTORS AND KEY EMPLOYEES

The Company is managed by a Board consisting of seven directors entrusted with its overall direction and management.

#### Board of Directors

|                  |                                              |
|------------------|----------------------------------------------|
| Marin Hili       | Chairman                                     |
| Edward Hili      | Chief Executive Officer                      |
| Michela Borg     | Non- Executive Director                      |
| Kevin Saliba     | Non-Executive Director and Company Secretary |
| Lawrence Zammit  | Independent Non-Executive Director           |
| Mark Vella       | Independent Non-Executive Director           |
| Anthony Busuttil | Independent Non-Executive Director           |

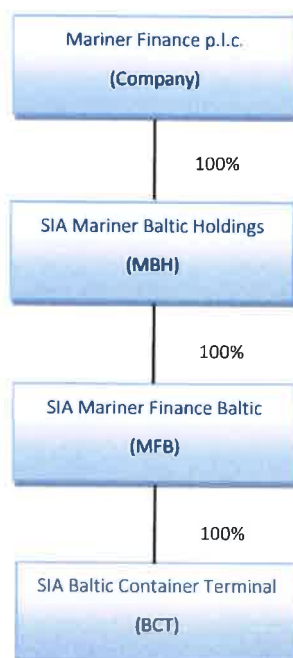
The Chief Executive Officer is responsible for the day-to-day management of the Group. In the execution of the strategic direction, investment and management oversight of the Group, he is assisted by members of senior management of the operating Group companies having the appropriate experience and knowledge required in particular cases arising from time to time. The aforesaid senior management as well as their principle roles are included hereunder:

|                  |                              |
|------------------|------------------------------|
| Gerard Sammut    | Finance (BCT and MBH)        |
| Aldis Zieds      | Managing Director (BCT)      |
| Dzintars Vigulis | Operations (BCT)             |
| Dimitri Kiseljev | Information Technology (BCT) |

### 3. MARINER GROUP

#### 3.1 Organisational Structure

As the holding company of the Group, the Company is ultimately dependent upon the operations and performance of the Group's operating company. The organisational structure of the Group is illustrated in the diagram hereunder:



**SIA Mariner Baltic Holdings ("MBH")** is a private limited liability company incorporated and registered in Latvia. The company was incorporated on 16 April 2014 principally to act as a holding company. Effective on 1 March 2018, SIA Equinor Riga Ltd ("EQR") was merged with MBH and the issued share capital of the latter company was increased from €2,800 to €3,966,466. The principal activities of MBH as of the date of merger is the operation and management of the commercial and office building in Latvia. The re-organisation exercise should be completed in 2019 with the merging of MBH with the Company.

**SIA Mariner Finance Baltic ("MFB")** is a private limited liability company incorporated and registered in Latvia. It has an issued share capital of the euro equivalent of €25,000,000 divided into 25,000,000 ordinary shares of €1 per share, fully paid up. The company was set up on 28 February 2013 principally to act as the immediate parent company of BCT and to provide financing to its subsidiary company.

A brief overview of the principal operating companies of the Group, **SIA Mariner Baltic Holdings ("MBH")** and **SIA Baltic Container Terminal ("BCT")**, is provided in section 4 below.

## 4. GROUP OPERATING COMPANIES

### 4.1 SIA Mariner Baltic Holdings

#### 4.1.1 Introduction

MBH owns and operates a commercial and office building located in Merkela Street, Riga, Latvia, consisting of a five storey building having *circa* 3,880m<sup>2</sup> of rentable space. Prior to the merger described in section 3.1 above, the afore-mentioned property was owned and operated by EQR.

MBH has a lease agreement with McDonald's Latvia for an area measuring 626m<sup>2</sup>. The lease expires in 2031 and rent receivable is based on a percentage of net annual sales. The remaining area is leased to nine other tenants for use as office space or commercial activity. Each of the aforesaid lease agreements specifies a fixed rental charge per square metre and the contractual period ranges from three to ten years.



**Commercial & office building – Merkela Street, Riga, Latvia**

The property is situated at a major intersection in the central part of Riga, within the main retail and commercial area of the city. In terms of a local grading system, the building is classified as Class B commercial/office space. Based on an independent certified expert's valuation report dated 30 January 2018, the property was valued at €5.1 million.

#### 4.1.2 Office market overview in Riga<sup>1</sup>

In 2018, the Riga office market continued to experience a gradual increase in construction activity, with an additional 34,000m<sup>2</sup> added to office stock (2017: Class A & B office space totalled approx. 632,600m<sup>2</sup>). Although commissioning of new office space is gradually increasing, overall construction of new developments remains insufficient. This situation may improve somewhat if most of the announced projects (an estimated pipeline of *circa* 100,000m<sup>2</sup> of office space) are completed as planned.

In 2018, Class A rent rates remained stable with minor changes compared to 2017. A number of new development projects for Class B office space were initiated during 2018 for completion in the current financial year. The mix between old and new office buildings is resulting in a widening gap between the lower and upper Class B rental rates.

As of January 2019, vacancy rates in Class A office space experienced a slight increase compared to 2017, while Class B1 office premises vacancy experienced a slight decrease to 4%, but remained stable at a 7% level in B2.

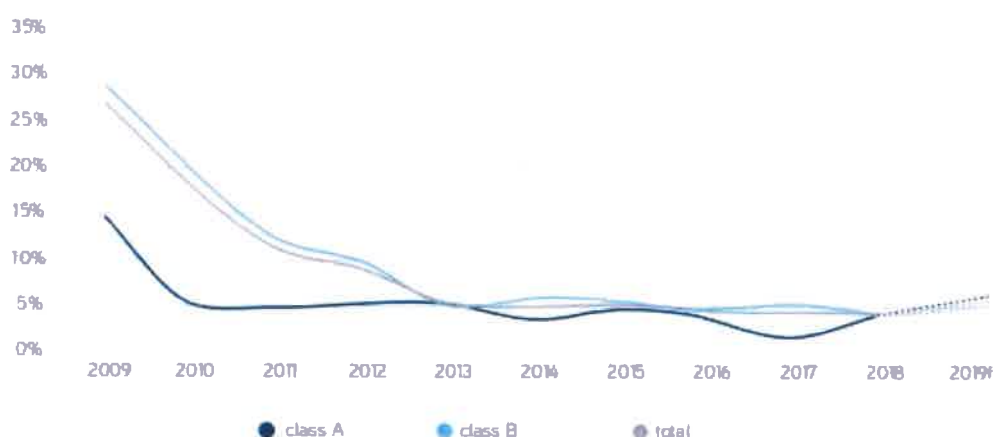


Figure 1: Vacancy rates in Riga (source: Real Estate Market Overview 2019 - Colliers International)

<sup>1</sup> Real Estate Market Overview 2018 (Colliers International)

### 4.1.3 Operational performance

Set out below are highlights of EQR's operational performance for 2016 and 2017, the combined operational performance of EQR (Jan – Feb) and MBH (Mar-Dec) for 2018, and MBH's operational performance for the forecast year 2019:

| <b>Income Statement<br/>for the year ended 31 December</b> |                                    |                                  |                                  |                                    |
|------------------------------------------------------------|------------------------------------|----------------------------------|----------------------------------|------------------------------------|
|                                                            | <b>2016<br/>Restated<br/>€'000</b> | <b>2017<br/>Actual<br/>€'000</b> | <b>2018<br/>Actual<br/>€'000</b> | <b>2019<br/>Forecast<br/>€'000</b> |
| Revenue (rents and other services)                         | 376                                | 377                              | 441                              | 399                                |
| Net operating expenses                                     | (198)                              | (203)                            | (217)                            | (210)                              |
| <b>EBITDA</b>                                              | <b>178</b>                         | <b>174</b>                       | <b>224</b>                       | <b>189</b>                         |
| Other operating income/(expenses)                          | (76)                               | 103                              | 1                                | -                                  |
| <b>Profit before tax</b>                                   | <b>102</b>                         | <b>277</b>                       | <b>225</b>                       | <b>189</b>                         |
| Taxation                                                   | (17)                               | 444                              | (3)                              | -                                  |
| <b>Profit after tax</b>                                    | <b>85</b>                          | <b>721</b>                       | <b>222</b>                       | <b>189</b>                         |

**Note:** financial information for 2018 and 2019 on MBH relates solely to the operation of the property in Latvia and excludes related party transactions which are eliminated on consolidation.

| <b>Key Accounting Ratios</b>                    | <b>FY2016<br/>Restated</b> | <b>FY2017<br/>Actual</b> | <b>FY2018<br/>Actual</b> | <b>FY2019<br/>Forecast</b> |
|-------------------------------------------------|----------------------------|--------------------------|--------------------------|----------------------------|
| Operating profit margin<br>(EBITDA/revenue)     | 47%                        | 46%                      | 51%                      | 47%                        |
| Net profit margin<br>(Profit after tax/revenue) | 23%                        | 191%                     | 50%                      | 47%                        |

Source: Charts - a division of MeDirect Bank (Malta) plc

In **FY2016**, revenue amounted to €375,610, a reduction of €24,838 when compared to the prior year. A further analysis of revenue shows that rental income decreased from €298,260 in FY2015 to €282,956 (-5%), and service charges were lower by €9,534 from €102,188 in FY2015 to €92,654 in FY2016. During 2017, the company changed its accounting policy related to recognition of investment property at fair value in accordance with group accounting policy. As such, the change in accounting policy was applied retrospectively. The restated FY2016 amounts include the reversal of depreciation amounting to €72,000, a decrease in fair value of investment property amounting to €76,000 and a decrease in deferred tax of €11,400. Overall, profit for the year amounted to €85,200 (FY2015: €94,000).

In **FY2017**, EQR's revenue increased by €1,302 (+0.3%) y-o-y from €375,610 in FY2016 to €376,912. An EBITDA of *circa* €174,000 was generated in FY2017, a marginal decrease of €4,000 when compared to *circa* €178,000 in FY2016. The operating profit margin was 46%. During the year, the company recorded a credit amount in relation to taxation of €444,095 as a result of amendments in corporate income tax

law in Latvia. As a consequence, the company registered a profit after tax of €721,021 in FY2017 as compared to €85,200 in FY2016.

In **FY2018**, MBH and EQR combined generated revenue of €441,000, an increase of 17.0% when compared to the previous year's income of €377,000. EBITDA of €224,000 was generated in FY2018, an increase of 28.7%, when compared to €174,000 in FY2017. The operating profit margin in 2018 was 51%, compared to 46% in the prior year. Overall, the company registered a profit for the year of €222,000 (FY2017: €721,000).

MBH is projecting revenue to decrease in **FY2019** by €42,000 (-9.5%) from €441,000 in FY2018 to €399,000, and EBITDA is expected to decrease by €35,000 (-15.6%) y-o-y to €189,000. The profit after tax for FY2019 is projected to amount to €189,000 (FY2018: €222,000).

## 4.2 SIA Baltic Container Terminal

### 4.2.1 Introduction

BCT is a private limited liability company incorporated and registered in Latvia. The company was incorporated on 26 March 1996 and is principally engaged in the provision of port and related services at the port of Riga. BCT operates at the Riga Free Port No. 2 under a port concession license issued by the Riga Free Port Authority which expires in April 2047. Apart from the license, the company had entered into a real estate purchase agreement on 30 April 2003 whereby the Riga Free Port Authority sold to BCT, which acquired, full ownership of all yards within the boundaries of the BCT terminal (excluding the quay), together with all underlying communications, five warehouses having an aggregate total area of approximately 14,000m<sup>2</sup>, parking and paved areas surrounding said warehouses, and covered rail ramps.



SIA Baltic Container Terminal

#### 4.2.2 Market and competition

BCT is located at the mouth of the river Daugava which runs through the centre of Latvia's capital Riga. Its favourable geographical location and good, direct access via road and rail to its market hinterland make it strategically located to serve as a gateway to meet container traffic demand to and from the main industrial centres of Russia and other destinations including Moscow, Kaluga, Novgorod, St Petersburg, Minsk, Kiev, Vilnius, Tallinn, Almaty and Tashkent.

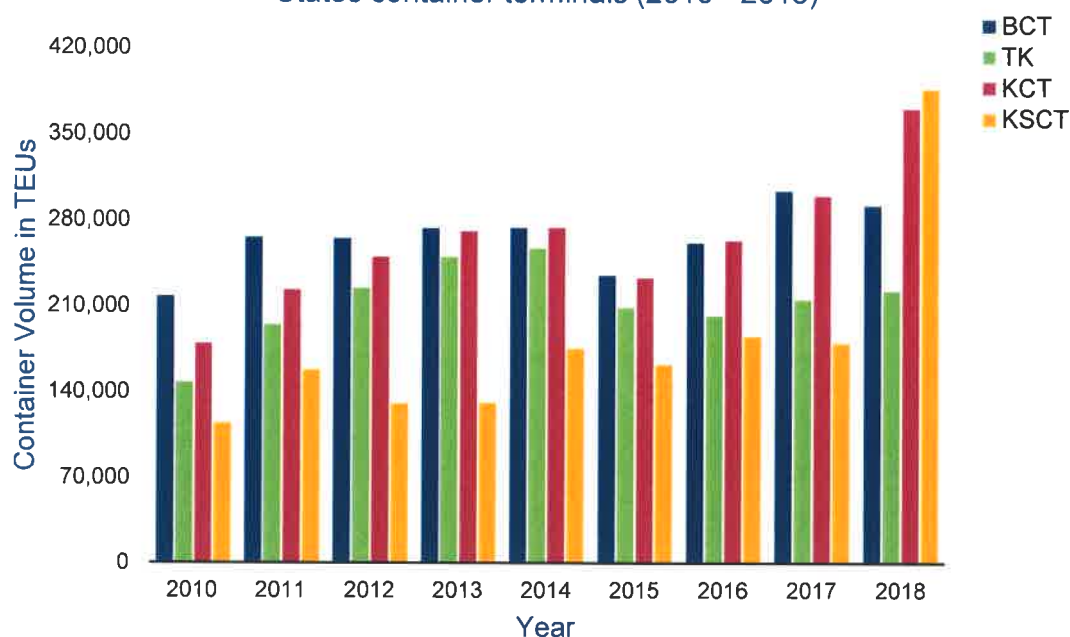
Latvia is a fast developing country located on the south-east coast of the Baltic Sea in the centre of the Baltic States (Lithuania, Latvia and Estonia). It represents the financial hub of the three nations and its favourable geopolitical environment provides excellent business opportunities for the four major growth markets bordering Latvia - Belarus, Estonia, Lithuania and Russia.

There are three main ports in Latvia - Ventspils, Riga and Liepaja - and these are mainly involved in transit cargo. The Freeport of Riga is by far the major container-handling port in Latvia. Moreover, BCT is the only specialised container terminal within the port. There are two other terminals - Riga Central Terminal (RCT) and Riga Universal Terminal (RUT) - which handle relatively small volumes of containerised cargo, though their main fields of activity are in the handling of general and bulk cargoes. As a specialised container terminal BCT is better equipped in terms of infrastructure, superstructure and workforce to efficiently and productively handle containers.

Although the RUT and RCT do constitute a form of competition, BCT's main competitors are other specialised container terminals which are located in the neighbouring Baltic States and other eastern Baltic countries. These include: Klaipeda Container Terminal (KCT) and Klaipeda Smelte Container Terminal (KSCT) in Klaipeda, Lithuania; Transiidikeskuse (formerly Muuga Container Terminal) (TK) in Tallinn, Estonia; the container terminals within the Port of St. Petersburg, Russia, and; Palokangas - EU Container Terminal and Mussalo Container Terminal within HaminaKotka Port, Finland.

KCT, KSCT and TK, located in the neighbouring Baltic States represent the most direct form of competition to BCT due to their similar geographical locations, hinterland markets, inland connections, geopolitical environment and general terminal facilities. Below is a comparison of BCT with its direct competitors for the financial years 2010 to 2018.

Comparison of total volumes of containers handled at Baltic States container terminals (2010 - 2018)



#### 4.2.3 Principal activities

BCT commenced activities on 1 May 1996, subsequent to the restructuring of a state-owned company, Riga Trade Port. It operates over an area of *circa* 557,000m<sup>2</sup>. The BCT terminal has an annual container handling capacity of *circa* 450,000 twenty-foot equivalent units ("TEUs"), and offers the following services:

- **Quay-side operations** – including the berthing of vessels for the loading and/or unloading of containerised cargo using three ship-to-shore quay cranes. The fourth ship-to-shore gantry crane has been operational from June 2015. Ro-ro vessels, which are ships designed to carry wheeled cargo such as automobiles, trucks and trailers (roll-on/roll-off), may also be serviced.
- **Yard operations** – the terminal has a container storage yard comprising a capacity of *circa* 20,000 TEUs. In addition, the yard has 500 reefer points, that is, electrical outlets for the storage of temperature-controlled containers.
- **Gate and rail operations** – including the transfer of containers between the container terminal and inland road and rail networks. BCT has direct access to both road and rail networks, and operates its own rail handling facility which can service up to 64 rail platforms simultaneously.
- **Warehousing** – the terminal has *circa* 20,400m<sup>2</sup> of covered warehousing space for the storage of general cargo. The warehouse facilities have direct access to the rail and road networks for more efficient distribution of cargo. In FY2018, BCT commenced developing further warehouse facilities, which will increase capacity by an additional 11,000m<sup>2</sup> when completed.

- **Ancillary activities** – a wide range of value-added services are provided at the container terminal due to an optimised integrated logistics chain. Through a container freight station, the terminal offers the service of, amongst others, stuffing and stripping of containers (packing/unpacking). In addition, BCT also provides engineering services for the repair of damaged containers.

Of the activities outlined above, the principal business at BCT is quay-side operations (the loading and unloading of containers), which in 2018 represented 71% (2017: 75%) of total revenue generated by the company.

As an important node within the region's logistics network, BCT's clients include shipping lines, freight forwarders, third party logistics service providers, liner agents, inland carriers (such as road haulage companies), as well as end-customers. The container terminal services some of the world's largest shipping lines which call directly at the terminal as well as other shipping lines that use common feeder services. These include Maersk Line, Compagnie Maritime d'Affretement – Compagnie Generale Maritime (CMA-CGM) and Mediterranean Shipping Company (MSC), Unifeeder and Team Lines, as well as Evergreen, China Shipping Container Lines (CSCL), Nippon Yusen Kaisha (NYK) and Orient Overseas Container Line (OOCL). BCT has strong relationships with all the major shipping lines and their local representatives, and strives to maintain good relations with both existing and potential clients.

#### 4.2.4 Operational performance

The following table sets out the highlights of BCT's operating performance for the years indicated therein.

| <b>SIA Baltic Container Terminal Income Statement<br/>for the year ended 31 December</b> |                                  |                                  |                                  |                                    |
|------------------------------------------------------------------------------------------|----------------------------------|----------------------------------|----------------------------------|------------------------------------|
|                                                                                          | <b>2016<br/>Actual<br/>€'000</b> | <b>2017<br/>Actual<br/>€'000</b> | <b>2018<br/>Actual<br/>€'000</b> | <b>2019<br/>Forecast<br/>€'000</b> |
| Revenue                                                                                  | 15,156                           | 16,838                           | 16,475                           | 17,331                             |
| Net operating expenses                                                                   | (6,527)                          | (7,196)                          | (7,955)                          | (8,185)                            |
| <b>EBITDA</b>                                                                            | <b>8,629</b>                     | <b>9,642</b>                     | <b>8,520</b>                     | <b>9,146</b>                       |
| Depreciation                                                                             | (1,520)                          | (1,513)                          | (1,481)                          | (1,551)                            |
| Net interest income/(cost)                                                               | (407)                            | (420)                            | 193                              | (137)                              |
| <b>Profit before tax</b>                                                                 | <b>6,702</b>                     | <b>7,709</b>                     | <b>7,232</b>                     | <b>7,458</b>                       |
| Taxation                                                                                 | (201)                            | 204                              | -                                | (320)                              |
| <b>Profit after tax</b>                                                                  | <b>6,501</b>                     | <b>7,913</b>                     | <b>7,232</b>                     | <b>7,138</b>                       |

| Key Accounting Ratios                           | FY2016<br>Actual | FY2017<br>Actual | FY2018<br>Actual | FY2019<br>Forecast |
|-------------------------------------------------|------------------|------------------|------------------|--------------------|
| Revenue growth<br>(Revenue FY1/revenue FY0)     | 2%               | 11%              | -2%              | 5%                 |
| Operating profit margin<br>(EBITDA/revenue)     | 57%              | 57%              | 52%              | 53%                |
| Net profit margin<br>(Profit after tax/revenue) | 43%              | 47%              | 44%              | 41%                |

Source: Charts - a division of MeDirect Bank (Malta) plc

In **FY2016**, BCT handled 261,709 TEUs as compared to 235,301 TEUs in 2015 (+11%), which however only resulted in a 2% increase in total revenue from €14.9 million in FY2015 to €15.2 million in FY2016. Notwithstanding, the company registered a y-o-y increase of €0.8 million (+10%) in EBITDA, mainly due to a decrease in administrative expenses (particularly, a y-o-y reduction in professional & legal fees). The geopolitical situation in the region and low oil prices persisted during FY2016 and therefore, transit import volumes remained low. On the other hand, export volumes from Latvia have increased in comparison to FY2015, and this mismatch between import and export volumes is driving a growing demand for imports of empty containers to address the increase in containerised export. The company reported a profit after tax in FY2016 of €6.5 million, being marginally lower when compared to the prior year (FY2015: €6.8 million).

In **FY2017**, BCT handled 303,864 TEUs as compared to 261,709 TEUs in 2016, an increase of 42,155 TEUs (+16.1%), which resulted in an increase in total revenue of €1.7 million (+11.1%) from €15.2 million in FY2016, to €16.8 million. The growth business was mainly attributed to an increase in economic activities in Latvia, driven by exports (particularly wood products and peat moss). Although all terminals operating in Latvia experienced an increase in volumes, BCT managed to increase market share by 2%. In December 2017, BCT attracted a new client having its own vessel, which previously transported cargo via a common feeder. Management believes that volumes from this client should increase substantially in the short to medium term.

Net operating expenses increased at a slighter level than revenue (+10.2%), resulting in EBITDA to increase by €1.0 million (+11.7%) compared to FY2016, to €9.6 million in FY2017. Depreciation and net interest cost in FY2017 remained constant when compared to FY2016 at €1.9 million. Due to changes in tax legislation in the reporting year, a release in deferred tax liability of €421,520 was accounted for, which resulted in a net tax credit of €293,757 (FY2016: tax expense of €200,335). Overall, the company registered a net profit of €7.9 million in FY2017, an increase of €1.4 million (+21.7%) when compared to the prior year (FY2016: €6.5 million).

In **FY2018**, BCT handled 292,206 TEUs, a decrease of 3.8% when compared to FY2017. As a result, revenue was marginally lower by €363,000 (-2.2%) when compared to a year earlier, from €16.8 million in FY2017 to €16.4 million. During the year, BCT initiated a development project to expand its warehouse facilities by a further 11,000m<sup>2</sup> to *circa* 31,400m<sup>2</sup>.

Net operating costs increased by €759,000 (+10.5%) to €8.0 million, due to higher operational and administration costs (principally on account of higher utility costs), which increased by 7%. EBITDA for FY2018 was lower by €1.1 million from €9.6 million in FY2017 to €8.5 million, which is a reflection of the stable y-o-y revenue but higher y-o-y operating costs mentioned above. Profit after tax for FY2018 amounted to €7.2 million, a decrease of €681,000 when compared to the prior year (FY2017: €7.9 million).

As for **FY2019**, BCT is projected to generate €17.3 million in revenue, an increase of €0.8 million (+5.2%) when compared to FY2018, mainly on account of an expected increase in container throughput during the year. This is supported by the present economic performance of Latvia which continues to be positive and accordingly, management expects exports from Latvia to improve in FY2019 over FY2018, with no changes expected in both tariffs and costs. BCT will continue to invest in its business by acquiring an additional crane and will continue to invest in the 11,000m<sup>2</sup> warehouse in order to increase capacity.

Net operating expenses are expected to amount to €8.1 million, an increase of €0.2 million (+2.9%) over FY2018's figure. EBITDA in FY2019 is projected to increase by €0.6 million y-o-y to €9.1 million. Overall, profit after tax in FY2019 is expected to amount to €7.1 million (FY2018: €7.2 million).

### Variance analysis

| SIA Baltic Container Terminal Income Statement<br>for the year ended 31 December |                         |                           |                   |
|----------------------------------------------------------------------------------|-------------------------|---------------------------|-------------------|
|                                                                                  | 2018<br>Actual<br>€'000 | 2018<br>Forecast<br>€'000 | Variance<br>€'000 |
| Revenue                                                                          | 16,475                  | 17,255                    | (780)             |
| Net operating expenses                                                           | (7,955)                 | (7,693)                   | (262)             |
| <b>EBITDA</b>                                                                    | <b>8,520</b>            | <b>9,562</b>              | <b>(1,042)</b>    |
| Depreciation                                                                     | (1,481)                 | (1,533)                   | 52                |
| Net interest income/(cost)                                                       | 193                     | (393)                     | 586               |
| <b>Profit before tax</b>                                                         | <b>7,232</b>            | <b>7,636</b>              | <b>(404)</b>      |
| Taxation                                                                         | -                       | (269)                     | 269               |
| <b>Profit after tax</b>                                                          | <b>7,232</b>            | <b>7,367</b>              | <b>(135)</b>      |

As presented in the above table, actual revenue generated by BCT was lower than forecasted by €780,000, while actual net operating expenses were higher than projected by €262,000. Both movements had an adverse impact of EBITDA amounting to €1.0 million. In contrast, an aggregate favourable variance of €907,000 was registered in depreciation, net interest costs and taxation. As such, net profit for the year was lower than forecast by €135,000.

#### 4.2.5 Operational performance (2009 – 2018)

As indicated in the table below, over the past 10 years, BCT's performance has been broadly stable (revenue grew at a CAGR of 4.3%, while profits increased at a CAGR of 8.4%). Volumes handled by BCT in the reviewed period amounted to *circa* 156,000 TEUs in FY2009 to *circa* 292,000 TEUs in FY2018 (the peak year in terms of volume was in FY2017, where 304,000 TEUs passed through the terminal).

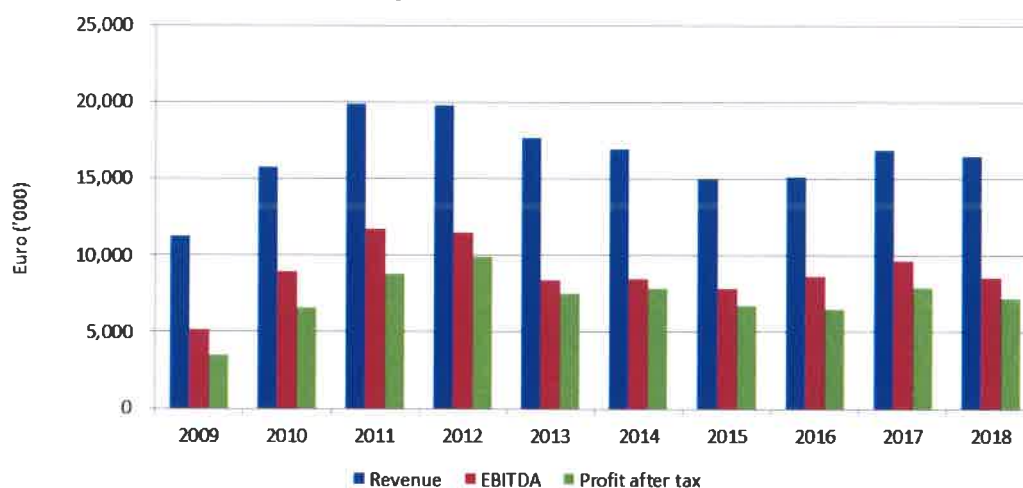
Competition has increased considerably in a decade, which resulted in lower revenue and EBITDA per TEU being generated by BCT. In FY2018, the terminal generated revenue and EBITDA per TEU of €56 and €29 respectively, as compared to €72 and €33 respectively in FY2009. In the best performing year (FY2011), the terminal generated revenue and EBITDA per TEU of €75 and €44 respectively. However, although impacted by increased competition, management has ensured that the company's EBITDA and profit margins are maintained through ongoing capital investment at the terminal (infrastructure, equipment, software, etc.) and implementation of operational efficiencies. As outlined hereunder, the lowest EBITDA and net profit margins were registered in FY2009 (46% and 31% respectively) due to the global economic crisis that negatively affected both the Latvian economy and BCT's business activities.

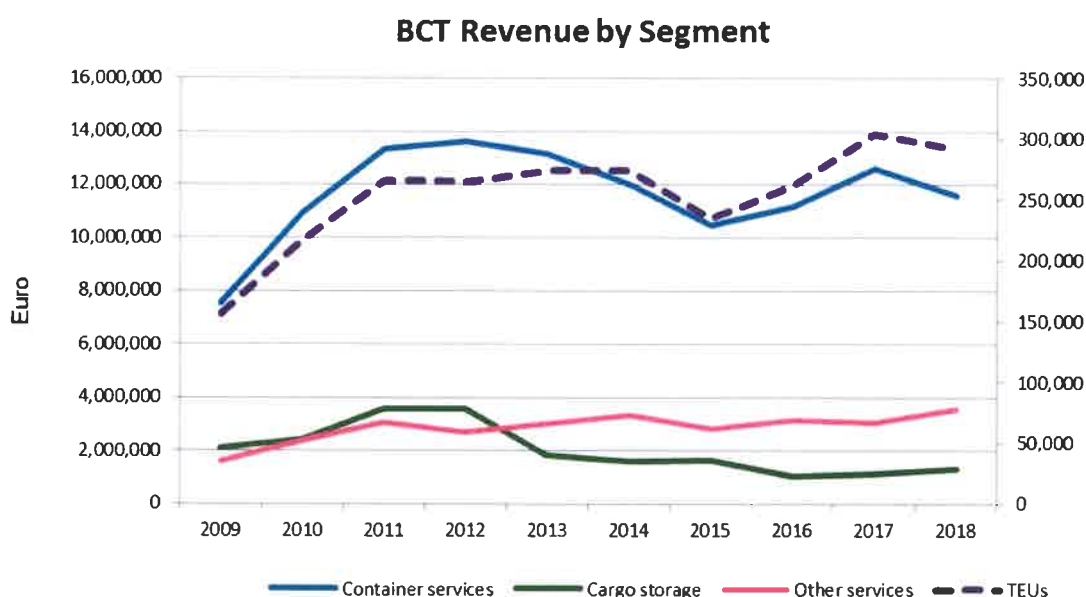
| SIA Baltic Container Terminal<br>for the year ended 31 December | 2009<br>Actual<br>€'000 | 2010<br>Actual<br>€'000 | 2011<br>Actual<br>€'000 | 2012<br>Actual<br>€'000 | 2013<br>Actual<br>€'000 | 2014<br>Actual<br>€'000 | 2015<br>Actual<br>€'000 | 2016<br>Actual<br>€'000 | 2017<br>Actual<br>€'000 | 2018<br>Actual<br>€'000 |
|-----------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Revenue                                                         | 11,238                  | 15,738                  | 19,888                  | 19,761                  | 17,647                  | 16,950                  | 14,924                  | 15,156                  | 16,838                  | 16,475                  |
| EBITDA                                                          | 5,173                   | 8,986                   | 11,711                  | 11,449                  | 8,389                   | 8,488                   | 7,815                   | 8,629                   | 9,642                   | 8,520                   |
| Profit for the year                                             | 3,504                   | 6,612                   | 8,783                   | 9,884                   | 7,495                   | 7,818                   | 6,770                   | 6,501                   | 7,913                   | 7,232                   |

|                                                 | FY2009<br>Actual | FY2010<br>Actual | FY2011<br>Actual | FY2012<br>Actual | FY2013<br>Actual | FY2014<br>Actual | FY2015<br>Actual | FY2016<br>Actual | FY2017<br>Actual | FY2018<br>Actual |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| TEUs ('000)                                     | 156              | 218              | 266              | 265              | 274              | 274              | 235              | 262              | 304              | 292              |
| Revenue per TEU (€)                             | 72               | 72               | 75               | 75               | 64               | 62               | 64               | 58               | 55               | 56               |
| EBITDA per TEU (€)                              | 33               | 41               | 44               | 43               | 31               | 31               | 33               | 33               | 32               | 29               |
| TEUs growth<br>(TEUs FY1/TEUs FY0)              | -25%             | 40%              | 22%              | 0%               | 3%               | 0%               | -14%             | 11%              | 16%              | -4%              |
| Revenue growth<br>(Revenue FY1/revenue FY0)     | -26%             | 40%              | 26%              | -1%              | -11%             | -4%              | -12%             | 2%               | 11%              | -2%              |
| Operating profit margin<br>(EBITDA/revenue)     | 46%              | 57%              | 59%              | 58%              | 48%              | 50%              | 52%              | 57%              | 57%              | 52%              |
| Net profit margin<br>(Profit after tax/revenue) | 31%              | 42%              | 44%              | 50%              | 42%              | 46%              | 45%              | 43%              | 47%              | 44%              |

Source: Charts - a division of MeDirect Bank (Malta) plc

### BCT Operational Performance





As depicted in the above chart, BCT is principally involved in the handling of containers (loading and unloading). Furthermore, revenue generated from this activity (blue line) is largely correlated to the volume of containers that pass through the terminal (purple dashed line). Growth in container services at BCT has been constant over the ten-year period, except for the impact of the economic crisis in FY2009. Furthermore, in FY2015, the provision of container services declined by 14% principally due to the adverse effect of the geopolitical situation in Russia and the depressed price of oil, which recovered to some extent in the next two financial years (FY2016 and FY2017). Throughput volume in FY2018 was lower by 12,000 TEUs when compared to FY2017 (FY2018: 292,000 TEUs), which adversely impacted container services revenue by €1.03 million. In contrast, revenue generated from cargo storage and other services increased by €663,000 (+16%) y-o-y to €4.9 million.

#### 4.2.6 Optimisation of terminal operations

In order to maintain its competitive edge in the market, BCT's management reviews operation methodologies and performance on an on-going basis, monitors developments in the industry and ensures that it maintains excellent relations with its clients. Through this gathering of information, BCT is able to plan timely and strategic investments at the terminal to maintain its competitiveness.

It is expected that BCT will continue to optimise its operations by increasing productivity, further investing in equipment, technological processes and infrastructure, and enhancing its customer service to consolidate customer relationships.

## 5. BALTIC SEA REGION CONTAINER MARKET

The global major and minor shipping routes form a complex transportation network which links the worlds' ports and terminals. The latter are often classified into groups of ports/terminals - port systems - which serve as maritime/land interfaces to specific hinterland markets. The Baltic Sea Region is one such port system and is considered as one of the major European transport gateways.

The Baltic Sea Region (BSR) comprises eleven nations with 100 million inhabitants, eight of which are EU members. These include the Baltic states (Estonia, Latvia and Lithuania), the Nordic countries (Denmark, Iceland, Finland, Norway and Sweden), Northern Germany, Northern Poland and Russia's north-western region, including Kaliningrad. Individually, the constituent nations are diverse in terms of politics, geography, demography and economics. The region, however, is characterised by stable democracies, institutional structures favourable to business, proximity of markets, good infrastructure, high levels of education, strong industrial traditions and a shared history of co-operation and trade.

The BSR port system is versatile and multifunctional which features well-established large ports and a whole range of medium-sized and smaller ports, each with its individual characteristics in terms of hinterland markets served, cargo handled and unique location features. This exceptional blend of different port types and sizes combined with a vast economic hinterland shapes port significance and competition in the region.

## PART 2 – GROUP PERFORMANCE REVIEW

**The projected financial statements detailed below relate to events in the future and are based on assumptions which the Group believes to be reasonable. Consequently, the actual outcome may be adversely affected by unforeseen situations and the variation between projected and actual results may be material.**

The following financial information is extracted from the consolidated financial statements of Mariner Finance p.l.c. (the “Group”) for the years ended 31 December 2016 to 31 December 2018. The financial information for the year ending 31 December 2019 has been provided by management.

**Mariner Finance p.l.c.**  
**Income Statement**  
**for the year ended 31 December**

|                                                                                                 | 2016         | 2017         | 2018         | 2019         |
|-------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|
|                                                                                                 | Actual       | Actual       | Actual       | Forecast     |
|                                                                                                 | €'000        | €'000        | €'000        | €'000        |
| Revenue                                                                                         | 15,532       | 17,215       | 16,916       | 17,730       |
| BCT                                                                                             | 15,156       | 16,838       | 16,475       | 17,331       |
| EQR (2016 - 2017); MBH (2018 - 2019)                                                            | 376          | 377          | 441          | 399          |
| Net operating expenses                                                                          | (6,934)      | (7,552)      | (8,325)      | (8,549)      |
| <b>EBITDA</b>                                                                                   | <b>8,598</b> | <b>9,663</b> | <b>8,591</b> | <b>9,181</b> |
| Depreciation & amortisation                                                                     | (1,503)      | (1,513)      | (1,481)      | (1,550)      |
| Net finance costs                                                                               | (2,022)      | (2,187)      | (1,613)      | (1,992)      |
| <b>Profit before tax</b>                                                                        | <b>5,073</b> | <b>5,963</b> | <b>5,497</b> | <b>5,639</b> |
| Taxation                                                                                        | (287)        | 130          | (21)         | (329)        |
| <b>Profit after tax</b>                                                                         | <b>4,786</b> | <b>6,093</b> | <b>5,476</b> | <b>5,310</b> |
| <b>Other Comprehensive income:</b>                                                              |              |              |              |              |
| Reversal of deferred tax on revaluation of property, plant and equipment upon change in tax law | -            | 2,227        | -            | -            |
| Movements in available-for-sale financial assets                                                | (228)        | -            | -            | -            |
| <b>Total comprehensive income</b>                                                               | <b>4,558</b> | <b>8,320</b> | <b>5,476</b> | <b>5,310</b> |

**Mariner Finance p.l.c.**  
**Cash Flow Statement**  
**for the year ended 31 December**

|                                                  | 2016         | 2017         | 2018           | 2019         |
|--------------------------------------------------|--------------|--------------|----------------|--------------|
|                                                  | Actual       | Actual       | Actual         | Forecast     |
|                                                  | €'000        | €'000        | €'000          | €'000        |
| Net cash from operating activities               | 6,211        | 6,009        | 7,464          | 6,371        |
| Net cash from investing activities               | (3,982)      | (5,367)      | (9,698)        | (11,154)     |
| Net cash from financing activities               | (302)        | (302)        | (304)          | 8,131        |
| <b>Net movement in cash and cash equivalents</b> | <b>1,927</b> | <b>340</b>   | <b>(2,538)</b> | <b>3,348</b> |
| Cash and cash equivalents at beginning of year   | 1,434        | 3,361        | 3,701          | 1,163        |
| <b>Cash and cash equivalents at end of year</b>  | <b>3,361</b> | <b>3,701</b> | <b>1,163</b>   | <b>4,511</b> |

|                                     |                      |                      |                      |                      |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Mariner Finance p.l.c.</b>       |                      |                      |                      |                      |
| <b>Balance Sheet</b>                |                      |                      |                      |                      |
| <b>as at 31 December</b>            |                      |                      |                      |                      |
|                                     | <b>2016</b>          | <b>2017</b>          | <b>2018</b>          | <b>2019</b>          |
|                                     | <b>Actual</b>        | <b>Actual</b>        | <b>Actual</b>        | <b>Forecast</b>      |
|                                     | <b>€'000</b>         | <b>€'000</b>         | <b>€'000</b>         | <b>€'000</b>         |
| <b>ASSETS</b>                       |                      |                      |                      |                      |
| <b>Non-current assets</b>           |                      |                      |                      |                      |
| Intangible assets                   | 13,923               | 13,897               | 13,863               | 13,823               |
| Property, plant and equipment       | 35,570               | 34,447               | 37,102               | 44,142               |
| Investment property                 | 5,108                | 5,115                | 5,115                | 5,115                |
| Loans and receivables               | 11,040               | 16,192               | 22,464               | 23,556               |
|                                     | <u>65,641</u>        | <u>69,651</u>        | <u>78,544</u>        | <u>86,636</u>        |
| <b>Current assets</b>               |                      |                      |                      |                      |
| Inventories                         | 340                  | 371                  | 381                  | 369                  |
| Trade and other receivables         | 2,694                | 3,365                | 3,135                | 3,396                |
| Taxation                            | 81                   | -                    | -                    | -                    |
| Cash and cash equivalents           | 3,361                | 3,701                | 1,163                | 4,511                |
|                                     | <u>6,476</u>         | <u>7,437</u>         | <u>4,679</u>         | <u>8,276</u>         |
| <b>Total assets</b>                 | <b><u>72,117</u></b> | <b><u>77,088</u></b> | <b><u>83,223</u></b> | <b><u>94,912</u></b> |
| <b>EQUITY</b>                       |                      |                      |                      |                      |
| <b>Equity and reserves</b>          |                      |                      |                      |                      |
| Called up share capital             | 500                  | 500                  | 500                  | 500                  |
| Other equity and reserves           | 9,225                | 11,452               | 11,452               | 11,452               |
| Retained earnings                   | 20,655               | 26,749               | 32,225               | 37,220               |
|                                     | <u>30,380</u>        | <u>38,701</u>        | <u>44,177</u>        | <u>49,172</u>        |
| <b>LIABILITIES</b>                  |                      |                      |                      |                      |
| <b>Non-current liabilities</b>      |                      |                      |                      |                      |
| Bank loans                          | 1,577                | -                    | 963                  | 9,096                |
| Bonds                               | 34,464               | 34,522               | 34,583               | 34,648               |
| Other non-current liabilities       | 3,052                | 65                   | 54                   | 65                   |
|                                     | <u>39,093</u>        | <u>34,587</u>        | <u>35,600</u>        | <u>43,809</u>        |
| <b>Current liabilities</b>          |                      |                      |                      |                      |
| Bank loans                          | 307                  | 1,577                | 309                  | 307                  |
| Other current liabilities           | 2,337                | 2,223                | 3,137                | 1,624                |
|                                     | <u>2,644</u>         | <u>3,800</u>         | <u>3,446</u>         | <u>1,931</u>         |
|                                     | <u>41,737</u>        | <u>38,387</u>        | <u>39,046</u>        | <u>45,740</u>        |
| <b>Total equity and liabilities</b> | <b><u>72,117</u></b> | <b><u>77,088</u></b> | <b><u>83,223</u></b> | <b><u>94,912</u></b> |

| Key Accounting Ratios                                                                  | FY2016<br>Actual | FY2017<br>Actual | FY2018<br>Actual | FY2019<br>Forecast |
|----------------------------------------------------------------------------------------|------------------|------------------|------------------|--------------------|
| Operating profit margin<br>(EBITDA/revenue)                                            | 55%              | 56%              | 51%              | 52%                |
| Interest cover (times)<br>(EBITDA/net finance cost)                                    | 4.25             | 4.42             | 5.33             | 4.61               |
| Financial leverage (years)<br>(Net debt/EBITDA)                                        | 3.84             | 3.35             | 4.04             | 4.31               |
| Net profit margin<br>(Profit after tax/revenue)                                        | 31%              | 35%              | 32%              | 30%                |
| Earnings per share (€)<br>(Profit after tax/number of shares)                          | 95.72            | 121.86           | 109.52           | 106.20             |
| Return on equity<br>(Profit after tax/shareholders' equity)                            | 16%              | 16%              | 12%              | 11%                |
| Return on capital employed<br>(Operating profit/total assets less current liabilities) | 12%              | 13%              | 11%              | 10%                |
| Return on assets<br>(Profit after tax/total assets)                                    | 7%               | 8%               | 7%               | 6%                 |
| Net assets per share (€)<br>(Net asset value/number of shares)                         | 607.60           | 774.02           | 883.54           | 983.44             |
| Liquidity ratio (times)<br>(Current assets/current liabilities)                        | 2.45             | 1.96             | 1.36             | 4.29               |
| Gearing ratio<br>(Net debt/net debt and shareholders' equity)                          | 52%              | 46%              | 44%              | 45%                |

Source: Charts - a division of MeDirect Bank (Malta) plc

The historical results (FY2016 – FY2018) and forecasted figures (FY2019) principally relate to the operations of MBH (formerly EQR) and BCT, which are analysed in further detail in sections 4.1.3 and 4.2.4 respectively.

On a consolidated basis, the Group generated revenue of €16.9 million in FY2018, a decrease of €0.3 million (-1.7%) when compared to FY2017. EBITDA decreased by 11% to €8.6 million (FY2017: €9.6 million), mainly due to lower revenues and higher operating expenses. After accounting for depreciation (€1.5 million), net finance costs (€1.6 million) and tax charge (€21,000), the Group registered a profit after tax of €5.5 million (FY2017: €6.1 million).

In FY2019, revenue is expected to increase y-o-y by €814,000 to €17.7 million (FY2018: €16.9 million), which should result in an increase in EBITDA of €590,000, from €8.6 million in FY2018 to €9.2 million. Net finance costs and taxation are projected to increase (y-o-y) by €379,000 and €308,000 respectively. As such, profit after tax in FY2019 is projected to decrease marginally from €5.5 million in FY2018 to €5.3 million (-3%).

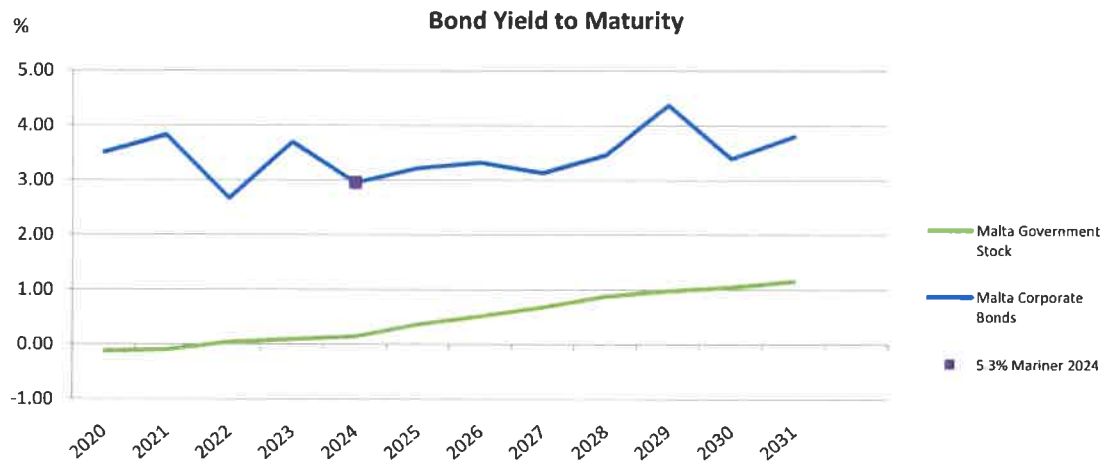
## PART 3 – COMPARABLES

The table below compares the Group and its bond issue to other debt issuers listed on the Malta Stock Exchange and their respective debt securities. Although there are significant variances between the activities of the Group and other issuers (including different industries, principal markets, competition, capital requirements etc.), and material differences between the risks associated with the Group's business and that of other issuers, the comparative analysis provides an indication of the financial performance and strength of the Group.

| Comparative Analysis                                   | Nominal<br>Value<br>(€) | Yield to<br>Maturity<br>(%) | Interest<br>Cover<br>(times) | Total<br>Assets<br>(€'000) | Net Asset<br>Value<br>(€'000) | Gearing<br>Ratio<br>(%) |
|--------------------------------------------------------|-------------------------|-----------------------------|------------------------------|----------------------------|-------------------------------|-------------------------|
| 5.50% Pendergardens Dev. plc Secured € 2020 Series I   | 14,711,300              | 3.50                        | 1.23                         | 80,052                     | 25,712                        | 48.95                   |
| 6.00% Pendergardens Dev. plc Secured € 2022 Series II  | 26,921,200              | 2.67                        | 1.23                         | 80,052                     | 25,712                        | 48.95                   |
| 4.25% Gap Group plc Secured € 2023                     | 19,931,000              | 3.50                        | 4.45                         | 55,237                     | 9,869                         | 71.82                   |
| 5.30% United Finance Plc Unsecured € Bonds 2023        | 35,000,000              | 2.96                        | 1.19                         | 21,625                     | 4,844                         | 69.04                   |
| 6.00% AX Investments Plc Unsecured € 2024              | 40,000,000              | 2.03                        | 6.97                         | 325,243                    | 214,590                       | 18.66                   |
| <b>5.30% Mariner Finance plc Unsecured € 2024</b>      | <b>35,000,000</b>       | <b>2.96</b>                 | <b>5.33</b>                  | <b>83,223</b>              | <b>44,177</b>                 | <b>43.99</b>            |
| 5.00% Hal Mann Vella Group plc Secured Bonds € 2024    | 30,000,000              | 3.66                        | 2.29                         | 112,006                    | 43,514                        | 51.65                   |
| 4.25% Best Deal Properties Holding plc Secured 2024    | 16,000,000              | 3.51                        | 4.02                         | 25,986                     | 3,432                         | 82.64                   |
| 5.10% 1923 Investments plc Unsecured € 2024            | 36,000,000              | 4.68                        | 1.41                         | 120,794                    | 38,318                        | 54.97                   |
| 4.50% Hili Properties plc Unsecured € 2025             | 37,000,000              | 3.78                        | 1.55                         | 154,742                    | 52,242                        | 61.72                   |
| 5.10% 6PM Holdings plc Unsecured € 2025                | 13,000,000              | 4.53                        | 2.09                         | 5,499                      | 19,741                        |                         |
| 4.25% Corinthia Finance plc Unsecured € 2026           | 40,000,000              | 3.67                        | 2.59                         | 1,765,072                  | 901,595                       | 40.43                   |
| 4.00% International Hotel Invest. plc Secured € 2026   | 55,000,000              | 3.52                        | 3.27                         | 1,617,853                  | 877,620                       | 36.63                   |
| 4.00% International Hotel Invest. plc Unsecured € 2026 | 40,000,000              | 3.65                        | 3.27                         | 1,617,853                  | 877,620                       | 36.63                   |
| 4.00% MIDI plc Secured € 2026                          | 50,000,000              | 3.32                        | 9.80                         | 220,613                    | 97,440                        | 31.83                   |
| 3.75% Premier Capital plc € Unsecured Bonds 2026       | 65,000,000              | 3.00                        | 12.63                        | 179,451                    | 48,701                        | 54.42                   |
| 4.35% Hudson Malta plc Unsecured 2026                  | 12,000,000              | 3.70                        | 10.08                        | 28,166                     | 6,135                         | 60.96                   |
| 4.35% SD Finance plc € Unsecured Bonds 2027            | 65,000,000              | 3.59                        | 5.93                         | 229,882                    | 63,771                        | 50.15                   |
| 4.00% Eden Finance plc Unsecured 2027                  | 40,000,000              | 3.14                        | 5.68                         | 185,717                    | 103,511                       | 31.82                   |
| 4.00% Stivala Group Finance plc Secured 2027           | 45,000,000              | 3.44                        | 3.73                         | 202,425                    | 115,827                       | 32.23                   |
| 3.85% Hili Finance Company plc Unsecured 2028          | 40,000,000              | 3.46                        | 3.27                         | 408,204                    | 82,870                        | 73.40                   |

15 May '19

Source: Malta Stock Exchange, Audited Accounts of Listed Companies, Charts | A division of MeDirect Bank plc



Source: Malta Stock Exchange, Central Bank of Malta, Charts | A division of MeDirect Bank plc

15 May 2019

To date, there are no corporate bonds which have a redemption date beyond 2031. The Malta Government Stock yield curve has also been included since it is the benchmark risk-free rate for Malta.

## PART 4 – EXPLANATORY DEFINITIONS

| Income Statement                    |                                                                                                                                                                                                                                                               |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Revenue                             | Total revenue generated by the Group from its business activities during the financial year, that is, the operations of BCT and MBH (formerly EQR).                                                                                                           |
| Operating expenses                  | Operating expenses include the cost of terminal operations and management expenses in maintaining the investment property of MBH (formerly EQR).                                                                                                              |
| EBITDA                              | EBITDA is an abbreviation for earnings before interest, tax, depreciation and amortisation. EBITDA can be used to analyse and compare profitability between companies and industries because it eliminates the effects of financing and accounting decisions. |
| Profit after tax                    | Profit after tax is the profit made by the Group during the financial year both from its operating as well as non-operating activities.                                                                                                                       |
| Profitability Ratios                |                                                                                                                                                                                                                                                               |
| Operating profit margin             | Operating profit margin is operating income or EBITDA as a percentage of total revenue.                                                                                                                                                                       |
| Net profit margin                   | Net profit margin is profit after tax achieved during the financial year expressed as a percentage of total revenue.                                                                                                                                          |
| Efficiency Ratios                   |                                                                                                                                                                                                                                                               |
| Return on equity                    | Return on equity (ROE) measures the rate of return on the shareholders' equity of the owners of issued share capital, computed by dividing profit after tax by shareholders' equity.                                                                          |
| Return on capital employed          | Return on capital employed (ROCE) indicates the efficiency and profitability of a company's capital investments, estimated by dividing operating profit by capital employed.                                                                                  |
| Return on Assets                    | Return on assets (ROA) is computed by dividing profit after tax by total assets.                                                                                                                                                                              |
| Equity Ratios                       |                                                                                                                                                                                                                                                               |
| Earnings per share                  | Earnings per share (EPS) is the amount of earnings per outstanding share of a company's share capital. It is computed by dividing net income available to equity shareholders by total shares outstanding as at balance sheet date.                           |
| Cash Flow Statement                 |                                                                                                                                                                                                                                                               |
| Cash flow from operating activities | Cash generated from the principal revenue-producing activities of the Company.                                                                                                                                                                                |

|                                     |                                                                                                                                        |
|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| Cash flow from investing activities | Cash generated from the activities dealing with the acquisition and disposal of long-term assets and other investments of the Company. |
| Cash flow from financing activities | Cash generated from the activities that result in change in share capital and borrowings of the Company.                               |

### Balance Sheet

|                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-current assets      | Non-current asset are the Group's long-term investments, which full value will not be realised within the accounting year. Non-current assets are capitalised rather than expensed, meaning that the Group allocates the cost of the asset over the number of years for which the asset will be in use, instead of allocating the entire cost to the accounting year in which the asset was purchased. Such assets include intangible assets (goodwill on acquisition), investment properties, and property, plant & equipment. |
| Current assets          | Current assets are all assets of the Company, which are realisable within one year from the balance sheet date. Such amounts include inventory, accounts receivable, cash and bank balances.                                                                                                                                                                                                                                                                                                                                    |
| Current liabilities     | All liabilities payable by the Company within a period of one year from the balance sheet date, and include accounts payable and short-term debt.                                                                                                                                                                                                                                                                                                                                                                               |
| Net debt                | Borrowings before unamortised issue costs less cash and cash equivalents.                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Non-current liabilities | The Company's long-term financial obligations that are not due within the present accounting year. The Company's non-current liabilities include bank borrowings and bonds.                                                                                                                                                                                                                                                                                                                                                     |
| Total equity            | Total equity includes share capital, reserves & other equity components, and retained earnings.                                                                                                                                                                                                                                                                                                                                                                                                                                 |

### Financial Strength Ratios

|                    |                                                                                                                                                                                                                                                 |
|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Liquidity ratio    | The liquidity ratio (also known as current ratio) is a financial ratio that measures whether or not a company has enough resources to pay its debts over the next 12 months. It compares a company's current assets to its current liabilities. |
| Interest cover     | The interest coverage ratio is calculated by dividing a company's operating profit of one period by the company's interest expense of the same period.                                                                                          |
| Financial leverage | Net debt to EBITDA measures financial leverage and a company's ability to pay off its debt. Essentially, this ratio gives an indication as to how long a company would need to operate at its current level to pay off all its debt.            |
| Gearing ratio      | The gearing ratio indicates the relative proportion of shareholders' equity and debt used to finance a company's assets, and is calculated by dividing a company's net debt by net debt plus shareholders' equity.                              |